

Department of Natural Resources, Environment and the Arts

	2007-08 Estimate	2008-09 Budget
	\$000	\$000
Output Group		
Parks and Reserves	33 033	34 117
Biological Parks	10 583	10 580
Natural Resources	48 642	46 066
Environment and Sustainability	5 937	7 588
Heritage Conservation	2 626	2 601
Scientific and Cultural Collections	15 636	14 712
Arts and Screen Industry Support	13 436	13 086
Environment Protection Authority	251	783
Total Expenses	130 144	129 533
Output Appropriation	99 057	107 188
Capital Appropriation	640	1 137

2008-09 Staffing: 684

Agency Profile

The Department of Natural Resources, Environment and the Arts reflects the importance government and the community places on the Northern Territory's natural and cultural assets. The agency's primary responsibility is to better understand and strategically plan for the use of the Territory's biophysical environments, and to understand our diverse society, complex social history and artistic capability so that Territorians have an opportunity to use these natural and cultural resources as a source of inspiration, innovation and personal and economic growth.

The agency plays a role in building a confident and cohesive society that actively pursues the special opportunities available to Territorians, and also understands, responds creatively to, and deals successfully with the challenges involved in realising these opportunities.

Key functional responsibilities include:

- conserving for posterity the Territory's parks and reserves, historic buildings and permanent museum and art gallery collections;
- protecting heritage sites and objects and threatened wildlife;
- supporting community involvement in the environment and heritage and develop, promote and grow the arts sector and screen industries, by providing information, grants and in-kind financial assistance targeted at heritage, the environment, natural resource management, regional museums and the arts and film industries;
- assessing and advising the Government on environment issues arising from proposed land uses and predict and mitigate threats created by floods, wildfires, invasive species, resource degradation and nuisance wildlife;

- investigating, monitoring, recommending and enforcing sustainable utilisation of natural resources including water, native vegetation and wildlife;
- creating commercial, educational and recreational opportunities through the use of natural resources, artistic and creative enterprises and Government owned entities, including the Desert and Territory Wildlife Parks, the Araluen Centre, Museums and Art Galleries of the Northern Territory, heritage buildings, botanic gardens and the parks estate; and
- providing administrative support and secretariat services to the Environment Protection Authority.

Strategic issues facing the agency in 2008-09 include:

- developing a Territory Living Rivers framework for sustainable development in the context of whole of catchment management;
- delivering sustainable water use for all Territorians through informed allocation, regulation and monitoring and protecting water quality;
- facilitating capability building and economic opportunities for Indigenous people through joint management of parks, Indigenous ranger development programs, other partnerships, wildlife management, wildlife-based enterprises and the Building Strong Arts Business initiative;
- developing a five-year Parks and Biodiversity Development Plan providing strategies to enhance the substantial lifestyle and tourism experiences provided by the Territory's unique landscapes and rich biodiversity;
- developing future direction plans for Territory museums, galleries and biological parks reflecting visitor demands;
- implementing a Northern Territory Marine Protected Areas strategy;
- working with agencies to develop and implement the Government's climate change policy;
- assisting the new Environment Protection Authority to review the *Environmental Assessment Act* and provide advice on environmental assessment and approvals of major projects; and
- reviewing key legislation relating to sustainable development.

Budget Highlights

- Funding of \$5 million over three years for initiatives to support businesses and households to respond to climate change.
- Increased funding of \$2 million to provide greater support for Bushfire NT volunteers and brigades.
- Additional ongoing funding of \$0.5 million to implement the National Water Initiative and monitor compliance with other natural resource management legislation.
- Funding of \$0.7 million to establish an Air Quality Program to monitor and report emissions data for the Darwin region.
- Additional funding of \$0.34 million per annum for three years to monitor the Daly River catchment under the Living Rivers program.

- Additional ongoing funding of \$0.1 million to employ an additional ranger through the Indigenous Ranger Group Development Program.
- Continued funding of \$90 000 for the off-park Indigenous rangers in the Ntaria community at Hermannsburg in Central Australia.
- Continued funding of \$0.25 million for the cabomba weed eradication program.
- Final year funding of \$1 million of the Living Rivers initiative.
- Continued funding of \$0.1 million for the Cool Communities initiative to enable the COOLmob groups in Darwin and Alice Springs to work with households to reduce greenhouse gas emissions.
- Continued funding of \$0.1 million for initiatives in Alice Springs and Tennant Creek to reduce water usage.
- Funding of \$0.87 million to support and operate the Environment Protection Authority.
- Continuing to implement the Heritage 2010 initiative, providing \$1 million per annum for repairs and maintenance of government-owned heritage properties.
- Additional funding of \$0.26 million to support the annual Darwin Festival.
- Support for hosting the 2008 National Regional Arts Australia Conference 'Art at the Heart' in Alice Springs in October 2008.
- Continued funding for the Indigenous Arts Strategy 2006-2008.
- Increased funding of \$0.1 million to the EnvironmentNT grants program to include a wildlife category.

	\$M
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2008-09 New Capital Works	
Fogg Dam Conservation Reserve – upgrade boardwalk	1.5
Leanyer Recreation Park – stage 2	5.2
Litchfield National Park – upgrade visitor facilities	4.4
Museum and Art Galleries of the NT – replace airconditioning	1.3
West MacDonnell National Park – stage 2	1.5
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Outputs and Performance

Output Group/Output	2007-08	2008-09	Variation
	Estimate	Budget	
	\$000	\$000	\$000
Parks and Reserves	33 033	34 117	1 084
Parks Joint Management Programs	5 010	5 170	160
Parks and Reserves Visitor Management Programs	7 920	8 180	260
Parks and Reserves Conservation Management Programs	20 103	20 767	664
Biological Parks	10 583	10 580	- 3
Visitor and Education Facilities	8 175	8 173	- 2
Botanic Gardens	2 408	2 407	- 1
Natural Resources	48 642	46 066	- 2 576
Natural Resource Assessments	13 308	12 141	- 1 167
Natural Resource Management Activities	23 169	21 677	- 1 492
Flood Forecasting	1 107	1 161	54
Water Resources	11 058	11 087	29
Environment and Sustainability	5 937	7 588	1 651
Environment and Sustainability	5 937	7 588	1 651
Heritage Conservation	2 626	2 601	- 25
Heritage Conservation Services	2 626	2 601	- 25
Scientific and Cultural Collections	15 636	14 712	- 924
Museums and Art Galleries of the NT	12 450	11 760	- 690
Archives	1 585	1 631	46
Herbarium	1 601	1 321	- 280
Arts and Screen Industry Support	13 436	13 086	- 350
Arts and Screen Sector	9 184	8 878	- 306
The Araluen Centre	4 252	4 208	- 44
Environment Protection Authority	251	783	532
Environment Protection Authority	251	783	532
Total Expenses	130 144	129 533	- 611

Key Variations

- Parks and Reserves output group increase in 2008-09 is due to an increase in repairs and maintenance funding and an additional \$0.1 million for an additional ranger through the Indigenous Ranger Group Development Program.
- The Natural Resources output group decrease in 2008-09 primarily reflects one-off external funding received in 2007-08.
- The Environment and Sustainability output group increase in 2008-09 reflects new funding of \$0.2 million to establish an Air Quality Program and an additional \$2 million for new climate change initiatives.

- The Scientific and Cultural Collections output group decrease in 2008-09 reflects one-off funding received in 2007-08.
- Arts and Screen Industry Support output group decrease in 2008-09 reflects one-off funding received in 2007-08.
- The Environment Protection Authority output group increase reflects additional funding for the first full year of operations.

Output Group: Parks and Reserves

The management of parks and reserves to protect biodiversity and create commercial, educational and recreational opportunities for visitors and the Territory community, and providing opportunities for regional development and economic growth.

Functions are prescribed in the *Territory Parks and Wildlife Conservation Act* and associated Regulations and By-laws and the *Parks and Wildlife Commission Act*.

The outcomes are the protection of the natural and cultural assets in the Territory's parks estate and the creation of commercial, educational and recreational opportunities based on these assets.

Parks Joint Management Programs

Establish equitable partnerships with local traditional owners to manage, maintain and protect the biodiversity of a park or reserve while at the same time serving the needs of visitors and the wider community.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Number of Joint Management Plans in force ¹	8	8
	Number of Joint Statements of Management Intent completed during the year ²	2	2
	Full-time permanent staff who are Indigenous	15%	16%
<i>Quality</i>	Jointly managed parks covered by Joint Management Plans	25%	25%
	Jointly managed parks covered by Joint Statements of Management intent	6%	6%

¹ There are a total of 32 jointly managed parks (schedules to the *Parks and Reserves (Framework for the Future) Act*).

² Joint Statements of Management Intent are interim statements of management direction that may be completed as a step in the process in developing Joint Management Plans.

Parks and Reserves Visitor Management Programs

Create commercial, educational and recreational opportunities based on sustainable use of the natural and cultural assets of the parks estate.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Total visits to Territory parks (000)	2 850	3 050
	Number of park visitors engaged in ranger-guided interpretation activities ¹	12 700	12 700
<i>Quality</i>	Visitor satisfaction	80%	80%

¹ Territory Parks Alive Program figures based on previous calendar year.

Parks and Reserves Conservation Management Programs

Protect the natural and cultural assets within the Northern Territory's parks estate.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Plans of Management ¹	23	23
	Management Plans or Statements of Management Intent ²	11	11
	Conservation Plans ³	261	261
<i>Quality</i>	Park landholdings covered by authoritative plans ⁴	84%	84%
	Achieved critical actions/outputs from Conservation Plans	85%	85%

¹ Plans of Management are statutory documents reviewed every five years for parks declared under section 12 of the *Territory Parks and Wildlife Conservation Act*.

² Management Plans or Statements of Management Intent set out management directions according to significant values. They are prepared for land where Plans of Management are not a statutory requirement.

³ All 87 parks and reserves under Parks and Wildlife Service management are required to have annual Conservation Action Plans for weed, fire and feral animal management.

⁴ Total land area of parks is 2 million hectares. Parks under either Plan of Management, Management Plan or Statement of Management Intent cover 1.67 million hectares.

Output Group: Biological Parks

Create displays of native plants and animals that replicate natural habitats and botanical gardens that provide:

- opportunities to experience and learn about the Territory's natural flora and fauna;
- commercial, educational and recreational opportunities;
- community awareness about the conservation of the Territory's flora and fauna; and
- support to the tourism-based economy by attracting and encouraging visitors to extend their stay in the Territory.

The outcome is the creation of commercial, educational and recreational opportunities based on these assets.

Visitor and Education Facilities

Create commercial and educational opportunities by providing community service obligation funding to the Alice Springs Desert Park and the Territory Wildlife Park. Operate Window on the Wetlands as a visitor facility interpreting the nature and cultures of the wetlands around Adelaide River.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Visitors to the Territory Wildlife Park and Alice Springs Desert Park	156 000	168 000
	Visitors to Window on the Wetlands	79 000	80 000
	Subsidy per visitor	\$50.74	\$47.11
	Threatened species breeding programs	10	10
<i>Quality</i>	Success of threatened species programs ¹	80%	80%

¹ A breeding program is successful if project milestones are achieved.

Botanic Gardens

Manage the George Brown Darwin Botanic Gardens as a state level facility in the Northern Territory's capital city to conserve the Territory's living flora collections and provide education and enjoyment to the community. Provide support to Olive Pink Botanic Gardens in Alice Springs.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Visitors to George Brown Darwin Botanic Gardens	230 000	240 000
	Special events at George Brown Darwin Botanic Gardens	4	4
	Functions at George Brown Darwin Botanic Gardens	70	80
	New significant visitor experiences created at George Brown Darwin Botanic Gardens	2	3
	Subsidy to Olive Pink Botanic Gardens	\$126 000	\$126 000
<i>Quality</i>	User satisfaction with venue	90%	90%

Output Group: Natural Resources

Assess, manage and conserve the natural resources of the Northern Territory. Provide integrated support and advisory, monitoring and regulatory services in respect of the Territory's natural resources and, with the involvement of the community and land managers, mitigate potential threats, erosion, weeds, bushfires, floods and feral animals.

The outcomes are:

- protection of the community interest in, and helping the community to care for and make best use of all natural assets of the Northern Territory; and
- prediction and mitigation of threats from natural processes and human activities.

Natural Resource Assessments

Formulate and implement assessment, monitoring and evaluation programs, with respect to land, coastlines, native vegetation and biological diversity.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Strategic assessment programs ¹	10	10
<i>Quality</i>	Stakeholder satisfaction	90%	90%
<i>Timeliness</i>	Assessment project milestones met	88%	88%

¹ Strategic assessment projects for biodiversity, estuarine and coastal waters, and regional vegetation and land capability.

Natural Resource Management Activities

Identify and mitigate risks to and associated with natural resources, including risks surrounding the management of biodiversity, bushfires, weeds, native vegetation and soil conservation.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Strategic programs	19	19
	Territory expenditure as a proportion of total dollars committed	55%	69%
	Area of wildfire versus controlled burns	3.1:1	2.8:1
<i>Quality</i>	Programs meeting agreed targets	80%	80%
<i>Timeliness</i>	Project milestones met	80%	80%

Flood Forecasting

A flood forecasting service to the Northern Territory Police, Fire and Emergency Services, the Department of Planning and Infrastructure and the Bureau of Meteorology to minimise risk to life and property in the event of flooding.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Installations	36	39
<i>Quality</i>	Reliability of equipment	85%	90%
<i>Timeliness</i>	Services delivered within agreed timeframes	95%	95%

Water Resources

Measure and assess the surface and groundwater resources of the Northern Territory and undertake drilling and bore testing to enable effective planning for allocation, use, control and protection of water resources.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Gauging stations	200	205
	Operational rig days	100	150
	Water allocation plans declared	1	2
	Licences and permits issued	230	300
<i>Quality</i>	Time series data collected at agreed standards	70%	75%
	Proportion of unscheduled maintenance of drilling rigs	5%	5%
	Number of non-permitted activities ¹	5	10
<i>Timeliness</i>	Services delivered within agreed timeframes	90%	90%

¹ Number of reported breaches of licences and permits.

Output Group: Environment and Sustainability

Advise government, industry and the community in relation to environmental issues.

Advise government on environmental issues arising from proposed land uses to protect the environment from detrimental effects.

The outcomes are the effective protection of the natural environment and prediction and mitigation of threats from both natural processes and human activities.

Environment and Sustainability

Assess and regulate environmental impacts of development, coordinate greenhouse and climate change policy and responses, and promote maintenance of aquatic ecosystem health.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Environmental assessment reports to Minister	7	6
	Licences and approvals administered ¹	68	68
	Capacity to assist community, industry and local government to promote environmental sustainability ²	\$0.57M	\$0.58M
	Capacity to provide environmental protection and climate change advice	\$2.5M	\$3.3M
<i>Quality</i>	Stakeholder satisfaction with advice	86%	86%
<i>Timeliness</i>	Meet statutory timeframes established under relevant legislation	100%	100%

¹ Licences and approvals under the *Waste Management and Pollution Control Act* and the *Water Act*.

² Includes EnvironmeNT grants, Cool Communities and litter grants programs.

Output Group: Heritage Conservation

Conservation of the Northern Territory's heritage assets through advice, assistance and regulation.

The outcomes are protection of the community's interest in cultural and heritage assets and helping the community to care for and make best use of these assets.

Heritage Conservation Services

Provide advice, assistance and regulatory services to protect and conserve the Territory's heritage assets.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Assessment reports to Heritage Advisory Council	20	16
	Capacity to provide assistance to private owners of heritage places	\$0.2M	\$0.2M
	Capacity to maintain Government-owned heritage facilities	\$1M	\$1M
<i>Quality</i>	Stakeholder satisfaction with advice	80%	80%
<i>Timeliness</i>	Statutory timeframes met	100%	100%

Output Group: Scientific and Cultural Collections

Preserve and provide access to the Northern Territory's natural, scientific and cultural heritage. Create commercial, educational and recreational opportunities through interpretation and display of collections.

The outcomes are protecting the Territory's scientific and cultural asset collections and assisting the community to care for and make best use of these assets.

Museums and Art Galleries of the NT

Account for, preserve and provide access to Territory art, cultural and natural history collections including historic buildings in the care of the Museum and Art Gallery of the Northern Territory, the Museum of Central Australia and the Strehlow Research Centre.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Visitors	300 000	300 000
	Major exhibitions	2	2
	Grants and sponsorships received and managed	\$0.6M	\$0.4M
	Number of grants and sponsorships received	15	10
<i>Quality</i>	Visitor satisfaction	95%	95%
	Acquisitions that meet collection policy	100%	100%
	Collection accessible to the public	10%	25%
<i>Timeliness</i>	Public programs delivered within published delivery dates	100%	100%

Archives

Collect, preserve and provide community access to Northern Territory Archives and facilitate historical research.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Archives collections managed	2 900	3 200
	Archives issued to researchers	30 000	30 000
<i>Quality</i>	Meet archives transfer requirements	100%	100%
<i>Timeliness</i>	Research requests satisfied within 1 month	90%	90%

Herbarium

Preserve the Territory's scientific plant collection and provide access to the flora information held by the Northern Territory Herbarium at Darwin and Alice Springs.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Number of specimens in the collection	246 000	249 000
<i>Quality</i>	Standard of curation of botanical collections	90%	90%
<i>Timeliness</i>	Project milestones met	90%	90%

Output Group: Arts and Screen Industry Support

Support the performing and visual arts, cinema and film industries for the benefit of the local community and visitors.

The outcomes are helping the community to make best use of its natural and cultural and artistic assets to create commercial, educational and recreational opportunities, and to support the community in creating new understandings and expressions of Territory identity.

Arts and Screen Sector

Provide financial and in kind support to develop and promote the arts sector in the Territory. Support, develop and grow the screen industries in the Northern Territory.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Grants managed	700	700
	Grants distributed	\$5.52M	\$5.52M
<i>Quality</i>	Stakeholder satisfaction	85%	85%
<i>Timeliness</i>	Grants paid within agreed timeframes	95%	95%

The Araluen Centre

Delivery, facilitation and promotion of performing arts, cinema, visual arts and tourism programs and attractions for local residents and visitors to Central Australia.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Visitors to visual arts exhibitions	31 000	31 000
	Patrons to cinema and performances	30 000	30 000
<i>Quality</i>	Visitor satisfaction with Araluen galleries experience	95%	95%
	Client satisfaction with Araluen theatre and cinema programs	95%	95%
<i>Timeliness</i>	Public programs delivered within published delivery dates	100%	100%

Output Group: Environment Protection Authority

Advise government, industry and the community regarding ecologically sustainable development.

The Environment Protection Authority's advice to government focuses on:

- policy and legislative settings needed to ensure high standards of environmental protection;
- suitability of processes adopted by government and industry to deliver on policy goals and statutory obligations; and
- performance in environmental management, including standards of monitoring natural and cultural assets.

The outcome is to establish frameworks (through legislation, policy and practices) for environment protection and the sustainable development of the Northern Territory.

Environment Protection Authority

The Environment Protection Authority is an independent statutory body supported in its services by the Department of Natural Resources, Environment and the Arts to provide advice on best practice environmental management through its reports and by encouraging greater transparency of decision making. The Environment Protection Authority engages with community and industry.

Performance Measures		2007-08 Estimate	2008-09 Estimate
<i>Quantity</i>	Annual report to Minister and Parliament on the activities of the Environment Protection Authority	n.a	1
	Strategic reviews commenced	1	2
	Reports to government on outcome of strategic reviews	0	1
	Referrals received and assessed	1	5
	Capacity to engage and provide advice to government, community, and industry to promote environmental sustainability	\$0.25M	\$0.78M
<i>Quality</i>	Stakeholder satisfaction with advice and processes	n.a	80%
<i>Timeliness</i>	Reports delivered within identified delivery dates	n.a	100%

Operating Statement

	2007-08 Estimate	2008-09 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	11 058	6 138
Capital		
Output revenue	99 057	107 188
Sales of goods and services	3 282	2 866
Interest revenue	720	
Goods and services received free of charge	5 944	5 944
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	120 061	122 136
EXPENSES		
Employee expenses	52 525	53 140
Administrative expenses		
Purchases of goods and services	36 851	35 365
Repairs and maintenance	8 740	9 151
Depreciation and amortisation	5 075	5 075
DCIS services free of charge	5 944	5 944
Other administrative expenses		
Grants and subsidies expenses		
Current	12 073	12 639
Capital	301	304
Community service obligations	7 915	7 915
Interest expense	720	
TOTAL EXPENSES	130 144	129 533
NET SURPLUS(+)/DEFICIT(-)	- 10 083	- 7 397

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Grants and subsidies revenue		
GST revenue		
Current		
Capital		
Fees from regulatory services	15	15
Interest revenue		
Royalties and rents	3 524	3 524
Other revenue		
TOTAL INCOME	3 539	3 539

Balance Sheet

	2007-08 Estimate	2008-09 Budget
	\$000	\$000
ASSETS		
Cash and deposits	22 454	13 406
Receivables	1 765	1 765
Prepayments	414	414
Inventories	347	347
Advances and investments		
Property, plant and equipment	122 258	118 320
Other assets		
TOTAL ASSETS	147 238	134 252
LIABILITIES		
Deposits held	7 086	360
Creditors and accruals	6 093	6 093
Borrowings and advances		
Provisions	8 508	8 508
Other liabilities		
TOTAL LIABILITIES	21 687	14 961
NET ASSETS	125 551	119 291
EQUITY		
Capital		
Opening balance	135 023	146 496
Equity injections/withdrawals	11 473	1 137
Reserves	535	535
Accumulated funds		
Opening balance	- 11 397	- 21 480
Current year surplus(+)/deficit(-)	- 10 083	- 7 397
Accounting policy changes and corrections		
TOTAL EQUITY	125 551	119 291

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	58	58
Other receivables		
TOTAL ASSETS	58	58
LIABILITIES		
Central Holding Authority income payable	58	58
Unearned Central Holding Authority income		
TOTAL LIABILITIES	58	58
NET ASSETS		

Cash Flow Statement

	2007-08 Estimate	2008-09 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	11 058	6 138
Capital		
Receipts from sales of goods and services		
Output revenue received	99 057	107 188
Other agency receipts	3 904	2 866
Interest received	720	
Total operating receipts	114 739	116 192
Operating payments		
Payments to employees	52 142	53 140
Payments for goods and services	44 493	44 516
Grants and subsidies paid		
Current	12 073	12 639
Capital	301	304
Community service obligations	7 915	7 915
Interest paid	720	
Total operating payments	117 644	118 514
NET CASH FROM OPERATING ACTIVITIES	- 2 905	- 2 322
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	640	1 137
Advances and investing payments		
Total investing payments	640	1 137
NET CASH FROM INVESTING ACTIVITIES	- 640	- 1 137
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	- 6 833	- 6 726
Equity injections		
Capital Appropriation	640	1 137
Other equity injections	7 000	
Total financing receipts	807	- 5 589
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	112	
Total financing payments	112	
NET CASH FROM FINANCING ACTIVITIES	695	- 5 589
Net increase(+)/decrease(-) in cash held	- 2 850	- 9 048
Cash at beginning of financial year	25 304	22 454
CASH AT END OF FINANCIAL YEAR	22 454	13 406