

Department of Justice

EXPENSES AND APPROPRIATION SUMMARY

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
Output Group		
Legal Services	25 403	24 321
Court Services	23 943	24 672
Correctional Services	53 043	58 685
Community Services	10 974	10 944
Total Operating Expenses	113 363	118 622
<i>less</i>		
Depreciation and Amortisation	3 656	3 712
DCIS Services Free of Charge	5 918	5 940
Agency Revenue (a)	8 929	8 430
Use of Cash Balances	1 565	178
Other Accrual/Non-cash Items	- 698	
<i>equals</i>		
Output Appropriation	93 993	100 362
Capital Expenditure	795	246
<i>less</i>		
Use of Cash Balances	39	
<i>equals</i>		
Capital Appropriation	756	246

Total 2004-05 Staffing: 865

(a) Operating Revenue *less* Output Revenue, Goods and Services Received Free of Charge and Profit/Loss on Disposal of Assets

Agency Profile

Overview

The Department of Justice coordinates all elements of the justice system from policy and legislation development to community crime prevention programs and corrective services for, and rehabilitation of, convicted offenders. The aim is to provide the frameworks and infrastructure required to build a safer community.

Key functional responsibilities include:

- ensuring a legal system and laws that further the principles of justice and contribute to Government's goals;
- providing legal advice and representation on specialist, legislative and constitutional issues;
- managing outsourcing arrangements of selected legal services;
- providing infrastructure, staffing and skills to support community protection services that offer the courts, the Parole Board and other authorities various options to deal with offenders;
- providing an independent public prosecution service that institutes, prepares and conducts criminal cases on behalf of the Crown before the Courts of Summary Jurisdiction, the Supreme Court of the Northern Territory and the High Court of Australia and provides support to victims, witnesses and their families;

- providing a safe, secure and humane correctional service which emphasises a reduction in reoffending;
- improving tolerance and awareness in the Territory and promoting equality of access to the justice system;
- improving the protection and promotion of consumer rights in the community;
- maintaining rights of access to Government information and privacy rights in relation to personal information; and
- providing policy advice on crime prevention, developing crime prevention programs, coordinating crime prevention activities across Government, and producing crime and justice statistics.

Strategic Issues

- Ensure that legal services meet the needs of Government and agencies.
- Introduce initiatives in correctional services to enable a greater contribution to the Government's safer communities policy.
- Introduce reforms to correctional services to implement an integrated offender management program and supporting systems.
- Maintain synergy with the Government's policy review and law reform program.
- Enhance Government's safer communities policy through the generation of accurate and timely statistical data.
- Develop a more skilled workforce for the agency.
- Develop partnerships with communities to implement the Government's Crime Prevention Strategy and work across Government agencies to coordinate crime prevention activities.

Budget Highlights

- Total base funding increase of \$4 million for the Department, specifically for the Office of Courts Administration (\$1.3 million), Office of the Director of Public Prosecutions (\$0.1 million), and Correctional Services (\$2.6 million), to meet cost escalation in core business delivery.
- Review of Adult Custodial Services: A path to good corrections – additional funding of \$18.6 million over four years has been allocated to implement the 71 recommendations of the Review, and another \$8 million to upgrade the Darwin Correctional Centre.
- Introduction of a new *Associations Act* – additional recurrent funding of \$0.27 million is provided from 2004-05 for the training and administration of the *Associations Act* and to build the capacity of the Business Affairs Unit.
- Community Justice Centre trial – additional funding of \$0.1 million has been allocated to extend the trial.
- Licensed Motor Vehicle Dealers Online System – recurrent funding of \$0.09 million from existing resources.
- Reintegration, Diversion and Community Justice – funding of \$0.841 million is reallocated for this project, which aims to reduce reoffending over the long term.
- Development of a courtroom with full electronic facilities in order to improve efficiency.

- The following table shows the approved major capital project for 2004-05. The amount shown is the total project cost and is not necessarily the cash commitment for 2004-05. For further details of this and other projects, see *Budget Paper No. 4*.

2004-05 Major Capital Works Projects	\$M
Darwin Correctional Centre – low security facility including administration and program areas	8.0

Outputs and Performance

OUTPUT COSTS

Output Group/Output	2003-04 Estimate	2004-05 Budget	Variation
	\$000	\$000	\$000
Legal Services	25 403	24 321	- 1 082
Solicitor for NT	14 207	10 824	- 3 383
Agency Legal Services	690	691	1
Legal Policy	3 267	5 475	2 208
Office of the Director of Public Prosecutions	7 239	7 331	92
Court Services	23 943	24 672	729
Higher Courts	10 808	10 883	75
Lower Courts and Tribunals	12 162	12 745	583
Fines Recovery Unit	973	1 044	71
Correctional Services	53 043	58 685	5 642
Custodial Services	42 634	47 863	5 229
Community Corrections	5 908	6 228	320
Juvenile Detention	4 501	4 594	93
Community Services	10 974	10 944	- 30
Registrar-General	2 277	2 280	3
Office of Public Trustee	1 206	1 207	1
Anti-Discrimination Commission	1 099	1 100	1
Information Commissioner	441	433	- 8
Consumer and Business Affairs	3 432	3 373	- 59
Office of Crime Prevention	2 519	2 551	32
Total Operating Expenses	113 363	118 622	5 259

Key Variations

- Costs for the Legal Services output group are expected to be contained due to implementation of the review of the Crimes Victims Assistance Scheme, affecting the Solicitor for NT output. A reduction of \$0.4 million within this output reflects ongoing copyright obligations. Grant payments of \$2.9 million have been transferred from the Solicitor for NT output to the Legal Policy output from 2004-05. Office of the Director of Public Prosecutions output increases due to additional base funding of \$0.1 million.
- Court Services output group includes an increase in base funding of \$1.3 million in 2004-05. This increase is partially offset by a one-off judicial payment of \$0.232 million in 2003-04.
- Correctional Services output group for 2004-05 includes an increase in base funding of \$2.6 million and \$3.062 million for implementation of the recommendations of the Review of Adult Custodial Services.

Legal Services

Provides civil litigation, commercial, native title and policy legal services to Government, manages the outsourcing of selected legal services and provides an independent public prosecution service.

Outcome

Government will have the benefit of quality legal advice, representation and policy development.

Solicitor for NT

Maintains excellence and integrity in the Government's legal dealings by the provision of quality advice, representation and documentation to Government Ministers, agencies and employees.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Capacity to provide legal services (solicitor hours)	45 710	49 238
Assistance to victims of crime	\$4.0M	\$3.5M
Legal aid grants ¹	\$2.34M	
Other grants ¹	\$0.53M	
<i>Quality</i>		
Client satisfaction	85%	85%
<i>Timeliness</i>		
Success in meeting client expectations	85%	85%
<i>Cost</i>		
Cost per solicitor hour	\$130	\$125

¹ Measures relating to grants have been transferred to the Legal Policy output.

Agency Legal Services

Oversees the outsourcing of selected legal services by facilitating, coordinating and managing a transparent, accountable and defensible tendering process.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Instructions outsourced	1 069	1 000
<i>Quality</i>		
Client satisfaction	85%	85%
<i>Timeliness</i>		
Process instructions to law firms within three days ¹		85%
Process tax invoices within five days	85%	85%
<i>Cost</i>		
Cost per instruction outsourced	\$616	\$590

¹ Changed measure for 2004-05 due to introduction of new case management procedures.

Legal Policy

Develops, reviews and implements legislative change, advises the Attorney-General and the Government on law and justice measures, and provides Ministerial support.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Capacity to provide legal policy advice	\$3.27M	\$2.57M
Legal aid grants ¹		\$2.34M
Other grants ¹		\$0.57M
<i>Quality</i>		
Client satisfaction	85%	85%
<i>Timeliness</i>		
Compliance with policy timeliness standards	90%	90%

¹ Grants functions moved to this output from 2004-05. Previously reported within the Solicitor for NT output.

Office of the Director of Public Prosecutions

Provides an independent public prosecution service for the Northern Territory and provides witness and victim support services throughout the criminal justice process through the Witness Assistance Service (formerly the Victim Support Unit).

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
New matters	1 100	1 045
Witness Assistance Service (WAS) clients	636	670
<i>Quality</i>		
Establish 'sufficient evidence' before Court of Summary Jurisdiction ¹	83%	85%
Findings of guilt in Supreme Court		85%
Convictions after trial or hearing	70%	70%
WAS client satisfaction	85%	85%
<i>Timeliness</i>		
Filing of indictments within 28 days of committal		85%
Service of s105a brief of evidence not later than 14 days before committal	80%	80%
Meeting client timeframes	80%	80%
<i>Cost</i>		
Average cost per:		
- completed matter	\$6 209	\$6 300
- client	\$1 192	\$1 093

¹ Matter committed for trial or dealt with as a plea of guilty at the Court of Summary Jurisdiction.

Court Services

Provides administrative and other support services to enable courts and tribunals to administer justice for the community. Judicial support services include:

- services for trials and hearings;
- registries and processing of case documents;
- fines and fee management;
- facilitation of information management;
- executive and strategic support; and
- maintenance of judicial terms and conditions.

Outcome

Effective judicial support services to enable delivery of justice to the community by the higher and lower courts and tribunals of the Northern Territory.

Higher Courts

Processing, appropriate case-flow management and enforcement of judgements of the higher courts.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Cases lodged	764	900
Judicial entitlements and support	\$4.5M	\$4.5M
<i>Quality</i>		
Client satisfaction with facilities and registry services	85%	85%
<i>Timeliness</i>		
Finalisation of cases (within 12 months):		
- civil	65%	70%
- criminal	60%	65%
<i>Cost</i>		
Average cost per lodgement	\$8 004	\$7 039

Lower Courts and Tribunals

Processing, appropriate case-flow management and enforcement of judgements of the lower courts, tribunals or other statutory offices.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Cases lodged	18 626	18 500
Magistrates' entitlements and support	\$3.04M	\$2.78M
<i>Quality</i>		
Client satisfaction with facilities and registry services	85%	85%
<i>Timeliness</i>		
Finalisation of cases (within six months):		
- civil	70%	70%
- criminal	80%	80%
- coronial	66%	66%
<i>Cost</i>		
Average cost per lodgement	\$521	\$538

Fines Recovery Unit

Administers the *Fines and Penalties (Recovery) Act* and collects fines and infringement penalties imposed in the Northern Territory.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
New enforcements processed	17 000	17 000
Revenue collected:		
- Territory Government	\$4.2M	\$4.2M
- other entities	\$0.2M	\$0.12M
<i>Quality</i>		
Client/stakeholder satisfaction	85%	85%
<i>Timeliness</i>		
Average time to finalise enforcements	3 mths	3 mths
<i>Cost</i>		
Cost per enforcement	\$57	\$61

Correctional Services

As part of the criminal justice system, and in partnership with the community, contributes to individual and community safety by:

- providing for the safe care and custody of prisoners and detainees and support strategies that contribute to a reduction in their likelihood of re-offending on release;
- managing orders of the courts and Parole Board by effective supervision and by encouraging clients to address issues that lead to offending;
- providing assessments and reports to the courts and the Parole Board to assist with effective sentencing and enhance judicial decision-making processes; and
- ensuring that a range of rehabilitation and reparation programs are available to sentenced prisoners, community-based clients and juvenile detainees which encourage them to become socially responsible members of the community.

Outcome

A safe, secure and humane correctional system.

Custodial Services

Provides a safe and secure custodial service including rehabilitation, reintegration and care of adult prisoners.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Daily average number of prisoners	725	730
Prison utilisation (operational capacity)	91%	91%
<i>Quality</i>		
Participation in prison programs ¹	74%	75%
Rate of assaults of prisoner on prisoner	1%	2%
Rate of assaults of prisoner on officer	0%	0%
<i>Timeliness</i>		
Prisoners serving more than six months are assessed and allocated a sentence plan	40%	40%
<i>Cost</i>		
Cost per prisoner per day	\$161	\$180 ²

¹ Prison programs cover employment, work, education and activities addressing the offending behaviour for sentenced prisoners.

² Impact of base funding increase and Adult Custodial Services Review implementation.

Community Corrections

Provides assessment, monitoring and supervision services to community-based adult and juvenile offenders in line with orders as directed by the courts and the Parole Board.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Adult and juvenile offenders under supervision (as at 30 June)	1 183	1 200
Adult and juvenile offenders under supervision (daily average)	1 170	1 150
Adult and juvenile order commencements	1 208	1 300
<i>Quality</i>		
Successful completion of Community Corrections Orders	80%	75%
Ratio of total community service hours worked to hours ordered	1:2	1:2
<i>Timeliness</i>		
Pre-sentence and Parole Board reports completed on time	100%	100%
<i>Cost</i>		
Average cost per adult and juvenile offender	\$14	\$13

Juvenile Detention

Provides a safe and secure juvenile detention service including rehabilitation, reintegration and care of juvenile offenders.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Daily average juvenile detainees:		
- remanded	8.6	8.1
- sentenced	8.5	9.9
Operational capacity (relative to total capacity) ¹	60%	47%
<i>Quality</i>		
Case management plans in support of offender rehabilitation that include post release options (through care)	100%	100%
<i>Timeliness</i>		
Sentences completed in accordance with conditions of order	100%	100%
<i>Cost</i>		
Cost per detainee per day ²	\$720	\$698

¹ Decrease in facility utilisation for 2004-05 is due to an increase in accommodation capacity at Don Dale Detention Centre without a corresponding increase in the daily average number of juvenile detainees.

² Cost per day decreases proportionally to the increase in the daily averages of detainees.

Community Services

Protects the community's legal rights and property interests through:

- providing registration services and searching facilities in relation to births, deaths and marriages and interests in land;
- providing a wills registry, will-making, trustee and estate administration services;
- providing dispute resolution services, training and public awareness programs in relation to anti-discrimination principles and legislation;
- informing consumers of their rights and promoting and regulating responsible business conduct; and
- developing appropriate crime prevention programs and services for Government and the community.

Outcome

A safer, more secure and equitable society in which a person's legal rights and property interests are protected.

Registrar-General

Registers unit plan subdivisions, land titles, and births, deaths and marriages.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Records maintained ¹	0.91M	0.94M
Registrations and transactions ²	0.40M	0.40M
Unit plan subdivisions processed	60	60
<i>Quality</i>		
Error rate for records	<2%	<2%
Client satisfaction	90%	90%
<i>Timeliness</i>		
Electronic searches for land titles undertaken within 24 hours	100%	100%
Electronic searches for births, deaths and marriages within 24 hours	95%	95%
Manual searches for land titles undertaken within two days	100%	100%
Dealings and instruments registered within two days	95%	95%
Life events registered within three days	95%	95%
Unit plan subdivisions signed within two days	95%	95%
<i>Cost</i>		
Average cost of records maintained	\$0.48	\$0.48
Average cost of registration services performed	\$4.55	\$4.54

¹ Records maintained in the Land Titles, General Registry, Births, Deaths, Marriages, Changes of Name, Adoptions and Ministers of Religion registers.

² Searches, registrations and marriage ceremonies performed.

Office of Public Trustee

Provides wills registry, will-making, trustee and estate administration services.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Deceased estates under management	230	230
Trusts under management	620	620
Wills prepared	550	550
Searches, registrations and records maintained in wills registry	11 600	12 000
<i>Quality</i>		
Client satisfaction	90%	90%
Wills located after search	100%	100%
<i>Timeliness</i>		
Finalise deceased estates:		
- within 12 months	55%	55%
- within 24 months	84%	80%
Commence trusts within 24 hours	100%	100%
Finalise trusts:		
- on expiry date	50%	50%
- within 7 days of expiry date	75%	80%
Preparation of wills within ten days of receiving instructions	70%	75%
<i>Cost</i>		
Average cost of estates under management	\$2 358	\$2 356
Average cost of trusts under management	\$875	\$874
Average cost of wills prepared	\$110	\$109
Average cost of wills records maintained	\$5.19	\$5.02

Anti-Discrimination Commission

Accepts, investigates and conciliates complaints, and provides hearing services in respect of anti-discrimination matters. Provides training and public awareness functions to the private sector, Government and the general community.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Public awareness and training hours	6 600	5 500
Complaints processed	280	280
<i>Quality</i>		
Positive feedback from participants	98%	98%
Successful appeals in local courts against rejection decisions	nil	nil
<i>Timeliness</i>		
Time from desired date of engagement by client to attendance by official/trainer	4 weeks	4 weeks
Complaints processed within statutory timeframes	98%	98%
<i>Cost</i>		
Cost per hour of training	\$58	\$69
Cost per complaint	\$2 564	\$2 564

Information Commissioner

Promotes knowledge about freedom of information and privacy rights within Government and the community. Deals with complaints about freedom of information and privacy matters and considers related applications and submissions.

Performance Measures ¹	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
General inquiries	312	350
Awareness and training presentations	55	40
Guidelines and similar publications issued/updated	43	20

¹ Complaints to the Information Commissioner cannot be accepted before 1 July 2004. Data will be collected during 2004-05 with estimates then able to be developed for 2005-06. It is planned to report a full range of performance measures addressing quantity, quality, timeliness and cost from 2005-06 when reliable estimates will be available.

Consumer and Business Affairs

Provides a regulatory framework where the community is informed on consumer rights and responsibilities and responsible business conduct is promoted.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Inquiries received	20 532	21 110
Licences issued ¹	734	755
Consumer/business visits and inspections undertaken	3 916	4 829
<i>Quality</i>		
Client satisfaction	>88%	>88%
Processing error rates	<2%	<2%
Disputes lodged (relative to decisions appealed)	<10%	<10%
<i>Timeliness</i>		
Inquiry waiting time	<30 seconds	<30 seconds
Average time taken to:		
- issue licences (from receipt)	<48 hours	<48 hours
- commence further consumer/business action (from receipt)	<48 hours	<48 hours
<i>Cost</i>		
Average cost per:		
- inquiry	\$59	\$59
- licence	\$548	\$549
- consumer/business action ²	\$445	\$372

¹ Increase is linked to compliance of Business Names and Incorporated Associations regulations.

² Cost per unit decreases proportionally to the increase in the number of business visits and inspections.

Office of Crime Prevention

In partnership with Government agencies and the community:

- develops and supports effective crime prevention activities;
- supports community partnerships and initiatives;
- provides evidence-based advice to Government and the community to support the development and evaluation of crime prevention strategies and programs; and
- works across Government to coordinate and implement the Government's Crime Prevention Strategy.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Capacity to provide policy advice ¹	\$0.27M	\$0.28M
Capacity to provide advisory briefings ¹	\$1.36M	\$1.30M
Community support activities ²	376	355
Crime prevention programs coordinated ³	107	90
Grants	\$0.40M	\$0.40M
<i>Quality</i>		
Client/stakeholder satisfaction	80%	80%
<i>Timeliness</i>		
Compliance with:		
- mandated standards ⁴	90%	90%
- agreed client timeframes	90%	90%
<i>Cost</i>		
Average cost per:		
- community support activity	\$1 005	\$1 030
- crime prevention program coordinated	\$4 708	\$4 780

¹ Includes policy papers on whole of government crime prevention matters, advisory briefings on the development and performance of crime prevention programs, research into crime prevention matters, statistics on matters relating to crime prevention, facilitation of the development and support of community-based committees and forums, management of the community grants scheme and coordination of crime prevention activities across Government to ensure a cohesive approach that implements Government policy.

² Number of community support activities varies by 6 per cent between the estimates for 2003-04 and 2004-05 due to an unusual amount of support required by particular sectors of communities in setting up crime prevention activities in 2003-04.

³ Number of crime prevention programs coordinated varies by 16 per cent between the estimates for 2003-04 and 2004-05 because of increased activity in 2003-04 which reflects two grants rounds occurring within 18 months. New estimate reflects only one grant round in the year.

⁴ Mandated standards of timeliness relate to timeframes set by Government processes, agency processes and external reporting agencies.

Statement of Financial Performance

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
OPERATING REVENUE		
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	2 846	2 693
Capital		
<i>Sales of Goods and Services</i>		
Output Revenue	93 993	100 362
Other Agency Revenue	4 968	5 137
Interest Revenue		
Miscellaneous Revenue	1 115	600
Goods and Services Received Free of Charge	5 918	5 940
Profit/Loss on Disposal of Assets		
TOTAL OPERATING REVENUE	108 840	114 732
OPERATING EXPENSES		
Employee Expenses	64 910	66 174
<i>Administrative Expenses</i>		
Purchases of Goods and Services	31 994	36 692
Repairs and Maintenance	3 500	2 850
Depreciation and Amortisation	3 656	3 712
DCIS Services Free of Charge	5 918	5 940
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current	3 385	3 254
Capital		
Community Service Obligations		
Interest Expense		
TOTAL OPERATING EXPENSES	113 363	118 622
NET OPERATING SURPLUS	- 4 523	- 3 890
AGENCY REVENUE FOR APPROPRIATION PURPOSES	8 929	8 430
(Operating Revenue less Output Revenue, Goods and Services Received Free of Charge and Profit/Loss on Disposal of Assets)		

Department of Justice

Revenue Administered for Central Holding Authority

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
OPERATING REVENUE		
Taxation Revenue		
<i>Grants and Subsidies</i>		
GST Revenue		
Current		
Capital		
<i>Sales of Goods and Services</i>		
Fees from Regulatory Services	1 325	1 060
Interest Revenue		
Royalties and Rents		
Other Revenue	4 197	4 197
TOTAL OPERATING REVENUE	5 522	5 257

Statement of Financial Position

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	863	685
Receivables	870	870
Prepayments	178	178
Inventories		
Advances and Investments		
Land and Improvements	123 163	119 875
Plant and Equipment	2 044	1 854
Other Assets		
TOTAL ASSETS	127 118	123 462
LIABILITIES		
Deposits Held	584	584
Creditors and Accruals	3 346	3 346
Borrowings and Advances	13	13
Provisions	10 834	10 834
Other Liabilities		
TOTAL LIABILITIES	14 777	14 777
NET ASSETS	112 341	108 685
EQUITY		
<i>Capital</i>		
Opening Balance	119 092	122 453
Equity Injections/Withdrawals	3 361	234
Reserves		
<i>Accumulated Funds</i>		
Opening Balance	- 5 589	- 10 112
Current Year Surplus/(Deficit)	- 4 523	- 3 890
TOTAL EQUITY	112 341	108 685

Assets and Liabilities Administered for Central Holding Authority

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
Assets		
Taxes Receivable		
Grants and Subsidies Receivable		
Royalties and Rent Receivable		
Other Receivables	2	2
Total Assets	2	2
Liabilities		
Central Holding Authority Revenue Payable	2	2
Unearned Central Holding Authority Revenue		
Total Liabilities	2	2
Net Assets		

Statement of Cash Flows

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Receipts		
Taxes Received		
<i>Grants and Subsidies Received</i>		
Current	2 846	2 693
Capital		
<i>Receipts from Sales of Goods and Services</i>		
Output Revenue Received	93 993	100 362
Other Agency Receipts	6 083	5 737
Interest Received		
Total Operating Receipts	102 922	108 792
Operating Payments		
Payments to Employees	64 910	66 174
Payments for Goods and Services	36 192	39 542
<i>Grants and Subsidies Paid</i>		
Current	3 385	3 254
Capital		
Community Service Obligations		
Interest Paid		
Total Operating Payments	104 487	108 970
NET CASH FROM OPERATING ACTIVITIES	- 1 565	- 178
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing Receipts		
Proceeds from Asset Sales		
Repayment of Advances		
Sales of Investments		
Total Investing Receipts		
Investing Payments		
Purchases of Assets	605	56
Advances and Investing Payments		
Total Investing Payments	605	56
NET CASH FROM INVESTING ACTIVITIES	- 605	- 56
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing Receipts		
Proceeds of Borrowings		
Deposits Received		
<i>Equity Injections</i>		
Capital Appropriation	756	246
Other Equity Injections	1 585	
Total Financing Receipts	2 341	246
Financing Payments		
Repayment of Borrowings		
Finance Lease Payments	190	190
Equity Withdrawals		
Total Financing Payments	190	190
NET CASH FROM FINANCING ACTIVITIES	2 151	56
Net Increase in Cash Held	- 19	- 178
Cash at Beginning of Financial Year	882	863
CASH AT END OF FINANCIAL YEAR	863	685