

Department of Community Development, Sport and Cultural Affairs

EXPENSES AND APPROPRIATION SUMMARY

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
Output Group		
Local Government and Regional Development	57 199	55 647
Housing Services	58 850	60 190
Indigenous Infrastructure and Services	55 589	50 829
Arts, Museums and Library Services	33 815	32 375
Sport and Recreation	19 856	19 069
Total Operating Expenses	225 309	218 110
<i>less</i>		
Depreciation and Amortisation	2 606	2 590
DCIS Services Free of Charge	4 545	4 567
Agency Revenue (a)	63 064	62 958
Use of Cash Balances	5 477	167
Other Accrual/Non-cash Items	- 520	
<i>equals</i>		
Output Appropriation	150 137	147 828
Capital Expenditure	85	50
<i>less</i>		
Capital Receipts	5	5
Use of Cash Balances	35	
<i>equals</i>		
Capital Appropriation	45	45

Total 2004-05 Staffing: 464

(a) Operating Revenue less Output Revenue, Goods and Services Received Free of Charge and Profit/Loss on Disposal of Assets

Agency Profile

Overview

The primary role of the Department of Community Development, Sport and Cultural Affairs is to establish social and physical frameworks that stimulate and support community development. In undertaking this role, the Department plays an essential coordination and facilitation function across Government and within the wider community. Key functional responsibilities include:

- formulating regional development policy;
- providing community governance support;
- developing housing policy;
- developing essential infrastructure for remote communities;
- providing Aboriginal interpreter services;
- creating sport and recreation opportunities;
- providing arts, museums and library services;
- implementing the Community Harmony Strategy; and
- developing an Indigenous Economic Development Strategy.

Strategic Issues

- Adopt a whole of government approach to service delivery in rural and remote areas.
- Develop strategic partnerships, including with Indigenous communities, non-government organisations, the Commonwealth and other departments, to achieve objectives.
- Identify and implement appropriate strategies to address itinerant anti-social behaviour.
- Enhance community capacity for governance to ensure appropriate local government structures achieve established standards of service delivery and accountability.
- Increase the participation of Indigenous people in enterprises and employment.
- Meet the significant need for, and ensure sustainability of, Indigenous housing and essential services across the Territory.
- Implement a revised Government library service delivery model.
- Identify appropriate strategies to expand sporting, arts and cultural activities in remote communities to achieve social and economic outcomes.

Budget Highlights

- Funding of \$1.1 million per annum has been allocated to the Northern Territory's Indigenous arts strategy, Building Strong Arts Business. This strategy will support sustainable Indigenous arts development through showcasing, export and employment opportunities, art centre development and sustainability, initiatives to develop Indigenous performing arts, and cross-border partnerships. Of the \$1.1 million, more than \$0.7 million will be provided in direct grants to support and stimulate the sector.
- Changes to the swimming pool fencing legislation have resulted in additional funding of \$1.4 million in 2003-04, \$0.78 million in 2004-05 and \$0.72 million from 2005-06. In addition, \$5 million will be set aside from 2004-05 to assist pool owners with the cost of meeting revised pool safety standards.
- Funding of over \$2.7 million will be provided in 2004-05 to stage the Alice Springs Masters Games in October 2004 and the Arafura Games in May 2005.
- Sports grants to develop facilities and assist sporting and recreation bodies will be increased by \$0.5 million to a total of \$7.28 million in 2004-05 (includes funding of \$1.7 million for the stage 2 upgrade of Traeger Park).
- An expanded sporting events program including cricket, football and hockey events, will be provided, with across Government management arrangements to be considered.
- Funding of \$0.29 million in 2003-04 and \$0.27 million for the next two years will be provided to stage Australian Football League matches at Marrara Oval and Traeger Park and players' and coaches' camps in the Territory.
- Two additional staff will be employed and resourced at a cost of \$0.36 million as part of the Chief Minister's Task Force on Priority Partnerships to coordinate partnerships between agencies that deliver services to remote areas, with an initial focus on the Indigenous Communities Coordination Pilot at Wadeye.
- Funding of \$0.22 million will be provided in 2004-05 to employ and resource a regional coordinator at Groote Eylandt to coordinate Government service delivery and provide strategic direction for community developments in the region.

- Additional funding of \$0.35 million per annum will be provided from 2004-05 to support the Festival of Darwin, the Alice Springs Desert Song, the Garma Festival and the International Guitar Festival.
- Funding of \$0.5 million has been provided in 2003-04 for a grants program to upgrade facilities used by junior soccer. In addition, funding of \$0.05 million has been provided in 2003-04 to conduct an independent review of soccer in the Territory and funding of \$0.13 million will be provided in 2004-05 and 2005-06 to implement the findings of the review.
- Transitional funding of \$1 million in 2004-05 will support new corporate arrangements between the Department and Housing Business Services.
- Funding of \$0.42 million in 2003-04 and \$0.53 million from 2004-05 will be provided to progress the Government's Indigenous Economic Development Strategy, which seeks to assist the economic development of Indigenous people by providing jobs, creating enterprise and preparing and supporting Indigenous people to take up available jobs.
- Resource commitment for providing power, water and sewerage essential services for remote Indigenous communities will be adjusted annually by CPI to allow for increases in the cost of providing these services. The payment to PowerWater for providing these services will increase by \$0.5 million in 2004-05.
- One-off capital grants for sporting facilities in 2003-04:
 - \$2 million for the Charles Darwin University to facilitate the relocation of the Palmerston Magpies Football Club to the University's Palmerston campus;
 - \$0.5 million for lighting at the Katherine sports ground; and
 - \$0.74 million for commencing construction of a grandstand at Traeger Park (stage 2 of this project is a capital grant in 2004-05).
- The following table shows the approved major capital projects for 2004-05. Amounts shown are the total project costs and are not necessarily the cash commitments for 2004-05. For further details of these and other projects, see *Budget Paper No. 4*.

2004-05 Major Capital Works	\$M
Hidden Valley Raceway – remedial works relating to overall safety standards	1.0
Headworks projects in various locations as precursors to future projects for Palmerston Recreation Centre, Darwin Soccer Stadium and Katherine Cultural Precinct	2.8
2004-05 Major Capital Grants	
Indigenous Housing – various projects undertaken by the Indigenous Housing Authority of the Northern Territory	24.2
Indigenous Essential Services – provision of power, water and sewerage services to remote Territory communities, undertaken by PowerWater	10.0
Traeger Park upgrade – stage 2, grandstand with seating capacity for 200 spectators, change rooms, ablutions and facilities	1.7

Outputs and Performance

OUTPUT COSTS

Output Group/Output	2003-04 Estimate	2004-05 Budget	Variation
	\$000	\$000	\$000
Local Government and Regional Development	57 199	55 647	- 1 552
Local Government	50 765	49 255	- 1 510
Regional Community Development Frameworks	6 434	6 392	- 42
Housing Services	58 850	60 190	1 340
Housing Services	30 943	32 753	1 810
Indigenous Housing Services	27 907	27 437	- 470
Indigenous Infrastructure and Services	55 589	50 829	- 4 760
Indigenous Essential Services	53 497	49 134	- 4 363
Aboriginal Interpreter Services	2 092	1 695	- 397
Arts, Museums and Library Services	33 815	32 375	- 1 440
Library and Information Services	12 539	11 589	- 950
Museums and Art Galleries of the Northern Territory	11 662	11 081	- 581
Arts Industry Support	5 751	5 845	94
Alice Springs Cultural Precinct	3 863	3 860	- 3
Sport and Recreation	19 856	19 069	- 787
Participation and Development Programs	14 590	12 798	- 1 792
Northern Territory Institute of Sport	2 884	2 852	- 32
Events	2 382	3 419	1 037
Total Operating Expenses	225 309	218 110	- 7 199

Key Variations

- Swimming pool legislation changes resulted in additional one-off funding of \$1.4 million in 2003-04.
- Responsibility for the *Litter Act* and associated functions, including grants programs, transferred to the Department of Infrastructure, Planning and Environment from 2004-05 onwards, with funding of \$0.16 million also transferring.
- Both the Alice Springs Masters Games and the Arafura Games will be conducted during 2004-05 which will incur additional costs.
- One-off transfer of \$0.97 million to the Department of Health and Community Services in 2003-04 to provide services under the Community Harmony Strategy.
- An additional \$0.5 million provided from 2004-05 onwards to increase the value of sports grants available for distribution.
- Housing Business Services is charged a fee of \$1 million in 2003-04 (half-year) and \$2 million in 2004-05 for corporate services provided according to a new service level agreement.
- Transfer of \$0.17 million ongoing for Government Library Information System staff transferred to the Department of Business, Industry and Resource Development in 2004-05.
- One-off carry over of tied funding into 2003-04 totalling \$1.3 million relating to Library, Museums and Aboriginal Interpreter Service projects which do not flow through to 2004-05.

- One-off carry over of \$0.57 million into 2003-04 for Indigenous Essential Services repairs and maintenance projects for aerodromes and barge landings and one-off additional capital grant funding of \$4 million in 2003-04 for Indigenous Essential Services (power, water and sewerage infrastructure).
- One-off capital grants totalling \$3.24 million in 2003-04 for the Palmerston Magpies Football Club, Katherine sports ground and Traeger Park.
- Funding of \$1.7 million will be spent in 2004-05 on the final stage of upgrading Traeger Park.

Local Government and Regional Development

Building and supporting a strong regional service delivery framework governed by legitimate and effective local governing bodies.

Outcome

Strong regions and communities.

Local Government

Funding support and monitoring of performance of local governing bodies. Carriage of residual local government functions.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Grants distributed	\$43.12M	\$42.31M
Councils subjected to formal investigation	10	10
Existing pool declarations audited ¹		2 700
<i>Quality</i>		
Independent assessment of local government standards achieved	75%	80%
Councils achieving minimum performance standards	75%	80%
<i>Timeliness</i>		
Approved grants released by due dates	100%	100%
New pool fences inspected within three weeks of application	80%	80%
<i>Cost</i>		
Monitoring cost per council ²	\$6 292	\$6 579

¹ The swimming pool fencing legislation was amended in 2003-04, altering the business activities of the Department's Pool Fencing Unit. Inspections are no longer a critical component of the Unit's business for 2004-05, with the focus moved to auditing pool declarations. Accordingly, performance measures have changed with estimates of the new measure available from 2004-05.

² Monitoring cost per council increases in 2004-05 due to a reduction in the number of councils from 68 to 62.

Regional and Community Development Frameworks

Development of whole of government and whole of community partnerships for effective service delivery.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Grants distributed	\$1.10M	\$1.10M
Regional agreements settled	4	8
Regional development plans agreed	4	4
<i>Quality</i>		
Stakeholder satisfaction	75%	>75%
Grants acquitted successfully	>75%	>75%
<i>Timeliness</i>		
Agreed targets for partnerships and plans met	66%	70%
<i>Cost</i>		
Average cost per agreement/plan	\$0.53M	\$0.44M

Housing Services

Provision of a flexible and responsive approach to public housing through the purchase of services from Housing Business Services and the Indigenous Housing Authority of the Northern Territory.

Outcome

Access to affordable and appropriate housing for Territorians.

Housing Services

Provision of policy advice to Government, implementation of the Community Harmony Strategy and purchase of non-commercial housing services from Housing Business Services.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Community service obligation payments to Housing Business Services	\$13.67M	\$13.80M
Commonwealth State Housing Agreement payments to Housing Business Services ¹	\$14.11M	\$14.11M
Community Harmony services delivered ²	5	6
<i>Quality</i>		
Stakeholder satisfaction with:		
- advice on, and management of, Commonwealth State Housing Agreement	>85%	>85%
- management of housing policy	>85%	>85%
Public satisfaction with reduction in anti-social behaviour	48%	50%
<i>Timeliness</i>		
Payments processed within agreed timeframes	100%	100%
<i>Cost</i>		
Average cost per person utilising Community Harmony services	\$2 781	\$3 638

¹ Includes Commonwealth State Housing Agreement block assistance/base funding, community housing and crisis accommodation assistance payments.

² Includes information and referral, day patrol, Larrakia hosts, day activities, education and accommodation services.

Indigenous Housing Services

Provision of funding, administrative support and policy advice for the construction, maintenance and management of Indigenous housing in the Northern Territory on behalf of the Indigenous Housing Authority of the Northern Territory (IHANT).

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Grants distributed by IHANT	256	241
Grants distributed to IHANT by agency	\$24.42M	\$24.16M
<i>Quality</i>		
Technical audits completed (relative to total constructions)	>30%	>30%
Stakeholder satisfaction with management of Indigenous housing policy	>85%	>85%
Housing management plans developed by Indigenous community housing organisations	>60%	>60%
<i>Timeliness</i>		
Target expenditure achieved	>90%	>90%
Grants distributed by IHANT acquitted within required timeframes	>90%	>90%
<i>Cost</i>		
Administration cost (relative to total Indigenous housing program) ¹	<10%	<10%

¹ Administration fee levied on IHANT in line with the agreement between the Department and IHANT.

Indigenous Infrastructure and Services

Provision of essential services to remote Indigenous communities and the management of the Aboriginal Interpreter Service.

Outcome

Appropriate infrastructure and services for the Territory's Indigenous population.

Indigenous Essential Services

Provision of policy advice and funding to facilitate the delivery of power, water, sewerage, barge landings and aerodromes to remote Indigenous communities.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Communities serviced with water	72	72
Communities serviced with power	72	72
Communities serviced with sewerage systems	64	64
Outstations receiving power from Territory-funded grid	19	19
Outstations receiving water from Territory -funded grid	5	5
Aerodromes ¹	73	73
Barge landings	14	14
<i>Quality</i>		
Client satisfaction with services	50%	50%
<i>Timeliness</i>		
Client satisfaction with response time for repairs	50%	45%
<i>Cost</i>		
Average cost per recipient of utility services ²	\$1 331	\$1 322
Average cost of maintenance services per aerodrome ³	\$35 298	\$24 795
Average cost of maintenance services per barge landing ³	\$13 428	\$13 000

¹ Aerodromes include both the airstrip and the surrounding infrastructure, e.g. fencing and sheds.

² Based on a population of 32 000 people benefiting from these services.

³ Higher in 2003-04 due to a one-off carry over of \$0.57 million into 2003-04 for repairs and maintenance projects for aerodromes and barge landings.

Aboriginal Interpreter Services

Assist Government and non-government agencies to provide fair and equitable services to Aboriginal clients through the provision of Aboriginal interpreters.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Interpreters registered with the Service	265	265
Bookings received	1 800	1 800
Languages and dialects covered by the Service	104	104
<i>Quality</i>		
Client satisfaction with the Service	95%	95%
<i>Timeliness</i>		
Bookings attended	95%	95%
<i>Cost</i>		
Average cost per booking ¹	\$1 162	\$942

¹ Increased unit cost of bookings in 2003-04 is due to additional training funds for interpreters provided in that year.

Arts, Museums and Library Services

Preserves and provides access to the Northern Territory's natural and social heritage, supports artistic development and provides a link to information and culture nationally and internationally.

Outcome

Opportunities to be informed, entertained and inspired.

Library and Information Services

Financial, policy and advocacy support for the development and promotion of library services in the Northern Territory. Provision of access to information in the fields of knowledge, and collection and preservation of the documentary heritage of the Northern Territory.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Client interactions ¹	0.4M	0.4M
Grants distributed	\$3.48M	\$3.10M
<i>Quality</i>		
Client satisfaction rate	80%	80%
<i>Timeliness</i>		
Reference enquiries satisfied within specified timeframes	80%	80%
Grants paid within agreed timeframes	100%	100%
<i>Cost</i>		
Average cost per client interaction	\$23	\$20

¹ Includes document delivery transactions, reference and directional enquiries, loans, visitors, event participants, people trained and grant recipient contacts.

Museums and Art Galleries of the Northern Territory

Delivery and promotion of collections and museum services through collection development and management, research, education and visitor services.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Visitors	0.23M	0.23M
Major exhibitions	5	5
External grants received and managed	5	5
Grants distributed	\$0.2M	\$0.2M
<i>Quality</i>		
Visitor satisfaction rating	95%	95%
Acquisitions that meet collection policy	100%	100%
Collections accessible to the public	10%	10%
<i>Timeliness</i>		
Grants paid within agreed timeframes	100%	100%
<i>Cost</i>		
Average cost per exhibition per square metre ¹	\$31	\$32
Average cost per visitor	\$50	\$47

¹ Relates to Bullocky Point site only.

Arts Industry Support

Financial, policy and advocacy support for the development and promotion of the arts sector in the Northern Territory.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Grant applications processed	200	300
Grants managed	130	150
Grants distributed ¹	\$3.6M	\$3.4M
<i>Quality</i>		
Arts Grants Board satisfaction with support services	90%	90%
Customer satisfaction	85%	85%
<i>Timeliness</i>		
Grant payments processed within agreed timeframes	95%	95%
<i>Cost</i>		
Average administration cost per grant	\$1 915	\$1 302

¹ Higher grants in 2003-04 due to availability of Commonwealth funding, which is not continued into 2004-05 estimates as the current funding agreement expires at the end of 2003-04.

Alice Springs Cultural Precinct

Delivery, facilitation and promotion of performing arts, cinema, visual arts and tourism programs and attractions for local residents and visitors to Central Australia. Management, conservation and interpretation of, and research into, art collections, heritage and cultural material and facilities to ensure preservation and access. This includes the preservation, conservation, security and documentation of the Strehlow Collection.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Visitors	85 000	90 000
Exhibitions	18	18
Local activities supported:		
- exhibitions	5	5
- performances	2	2
<i>Quality</i>		
Visitor satisfaction with performing arts events and cinema product ¹	90%	90%
Visitor satisfaction with Precinct experience ²	90%	90%
<i>Cost</i>		
Per-seat subsidy for entrepreneured events:		
- performing arts	\$10	\$10
- cinema (including film festivals)	\$1	\$1
Average cost per exhibition per square metre	\$41	\$42
Average cost per visitor	\$40	\$38

¹ Survey, relating directly to performing arts products, to be conducted each quarter.

² Survey, relating directly to visitor satisfaction with Precinct experience, to be conducted each quarter.

Sport and Recreation

Provision of sport and recreational activities for the community, optimising performance opportunities for athletes, and managing events.

Outcome

Opportunities to participate in sport and recreation.

Participation and Development Programs

Administer grants program, manage facilities, and support and assist the delivery of relevant quality programs across the community.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Grant applications processed	335	350
Grants distributed ¹	\$8.95M	\$7.28M
Development activities delivered ²	238	238
<i>Quality</i>		
Stakeholder satisfaction	85%	85%
<i>Timeliness</i>		
Specified grant timeframes met	100%	100%
<i>Cost</i>		
Average administration cost per grant processed	\$2 653	\$2 710
Average cost per development activity	\$3 832	\$3 760
Average Marrara Indoor Stadium cost per hour	\$96	\$82
Cost of providing sporting facilities	\$3.53M	\$3.45M

¹ Higher grants in 2003-04 due to one-off capital grants totalling \$3.24 million for a number of sporting facilities – Magpies Football Club relocation, Katherine sports ground and Traeger Park. Grants in 2004-05 include a one-off capital grant of \$1.7 million to Traeger Park for stage 2 of the grandstand project.

² Includes Active Australia Schools Network programs, Junior Sport Workshops, Coaching Network, Indigenous Sport Program activities, and coaching, officiating and administrators' networks.

Northern Territory Institute of Sport

Quality coaching, support programs and training environments.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
NTIS athlete scholarship holders ¹	137	149
Squad programs ²	9	9
Major athlete and coach service programs ³	7	7
<i>Quality</i>		
Athletes at significant level on elite pathway (stage 4 of 7)	30	30
Client satisfaction with NTIS services and facilities	85%	85%
<i>Timeliness</i>		
NTIS programs and services reviewed within agreed timeframes	90%	90%
<i>Cost</i>		
Average cost per scholarship holder	\$21 051	\$19 140

¹ Not including associate scholarship holders.

² Includes the individual athlete program as a squad.

³ Includes athlete and career education, sport psychology, sport physiology, sports medicine, strength and conditioning, sport nutrition and high performance management.

Events

Management of major sporting events in the Northern Territory including the biennial Arafura Games and Alice Springs Masters Games.

Performance Measures	2003-04 Estimate	2004-05 Estimate
<i>Quantity</i>		
Athletes and officials attending Alice Springs Masters Games	n.a.	3 500
Athletes and officials attending Arafura Games	n.a.	5 000
<i>Quality</i>		
Stakeholder satisfaction	75%	75%
<i>Timeliness</i>		
Specified timeframes are met	100%	100%
<i>Cost</i>		
Average cost per participant – Alice Springs Masters Games ¹	\$168	\$272
Average cost per participant – Arafura Games ¹	\$219	\$353

¹ Costs in 2003-04 represent cost of preparations per expected participant.

Statement of Financial Performance

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
OPERATING REVENUE		
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	22 203	21 999
Capital	33 999	33 572
<i>Sales of Goods and Services</i>		
Output Revenue	150 137	147 828
Other Agency Revenue	6 138	6 940
Interest Revenue		
Miscellaneous Revenue	724	447
Goods and Services Received Free of Charge	4 545	4 567
Profit/Loss on Disposal of Assets		
TOTAL OPERATING REVENUE	217 746	215 353
OPERATING EXPENSES		
Employee Expenses	30 229	30 767
<i>Administrative Expenses</i>		
Purchases of Goods and Services	17 947	17 897
Repairs and Maintenance	5 415	4 378
Depreciation and Amortisation	2 606	2 590
DCIS Services Free of Charge	4 545	4 567
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current	107 094	108 746
Capital	43 807	35 366
Community Service Obligations	13 666	13 799
Interest Expense		
TOTAL OPERATING EXPENSES	225 309	218 110
NET OPERATING SURPLUS	- 7 563	- 2 757
AGENCY REVENUE FOR APPROPRIATION PURPOSES	63 064	62 958
(Operating Revenue less Output Revenue, Goods and Services Received Free of Charge and Profit/Loss on Disposal of Assets)		

Statement of Financial Position

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	5 825	5 658
Receivables	1 495	1 495
Prepayments	13	13
Inventories	73	73
Advances and Investments	18	18
Land and Improvements	104 006	101 614
Plant and Equipment	456	303
Other Assets		
TOTAL ASSETS	111 886	109 174
LIABILITIES		
Deposits Held	3 985	3 985
Creditors and Accruals	2 067	2 067
Borrowings and Advances		
Provisions	3 473	3 473
Other Liabilities		
TOTAL LIABILITIES	9 525	9 525
NET ASSETS	102 361	99 649
EQUITY		
<i>Capital</i>		
Opening Balance	102 398	107 680
Equity Injections/Withdrawals	5 282	45
Reserves		
<i>Accumulated Funds</i>		
Opening Balance	2 244	- 5 319
Current Year Surplus/(Deficit)	- 7 563	- 2 757
TOTAL EQUITY	102 361	99 649

Statement of Cash Flows

	2003-04 Estimate	2004-05 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating Receipts		
Taxes Received		
<i>Grants and Subsidies Received</i>		
Current	22 203	21 999
Capital	33 999	33 572
<i>Receipts from Sales of Goods and Services</i>		
Output Revenue Received	150 137	147 828
Other Agency Receipts	6 862	7 387
Interest Received		
Total Operating Receipts	213 201	210 786
Operating Payments		
Payments to Employees	30 229	30 767
Payments for Goods and Services	23 882	22 275
<i>Grants and Subsidies Paid</i>		
Current	107 094	108 746
Capital	43 807	35 366
Community Service Obligations	13 666	13 799
Interest Paid		
Total Operating Payments	218 678	210 953
NET CASH FROM OPERATING ACTIVITIES	- 5 477	- 167
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing Receipts		
Proceeds from Asset Sales	5	5
Repayment of Advances		
Sales of Investments		
Total Investing Receipts	5	5
Investing Payments		
Purchases of Assets	85	50
Advances and Investing Payments		
Total Investing Payments	85	50
NET CASH FROM INVESTING ACTIVITIES	- 80	- 45
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing Receipts		
Proceeds of Borrowings		
Deposits Received		
<i>Equity Injections</i>		
Capital Appropriation	45	45
Other Equity Injections		
Total Financing Receipts	45	45
Financing Payments		
Repayment of Borrowings		
Finance Lease Payments		
Equity Withdrawals		
Total Financing Payments		
NET CASH FROM FINANCING ACTIVITIES	45	45
Net Increase in Cash Held	- 5 512	- 167
Cash at Beginning of Financial Year	11 337	5 825
CASH AT END OF FINANCIAL YEAR	5 825	5 658