
NORTHERN TERRITORY POLICE, FIRE AND EMERGENCY SERVICES

GROSS OUTLAYS

ACTIVITY/Program	2000-01 Staffing	1999-00 Estimate	2000-01 Budget	Variation
		\$000	\$000	\$000
POLICE OPERATIONS	708	52 232	52 330	98
Darwin Region	293	21 858	21 179	- 679
Central Region	148	11 552	11 499	- 53
Southern Region	239	16 509	17 233	724
Operations Executive and Support	28	2 313	2 419	106
CRIME OPERATIONS	223	18 292	21 782	3 490
Territory Crime Services	128	10 009	11 675	1 666
Crime Support Services	95	8 283	10 107	1 824
EMERGENCY MANAGEMENT	170	15 542	13 822	- 1 720
Fire and Rescue Services	158	13 390	12 637	- 753
Disaster Management	12	2 152	1 185	- 967
OPERATIONAL SUPPORT SERVICES	135	34 452	25 502	- 8 950
Policing Support	82	10 155	9 132	- 1 023
Specialist Support	53	24 297	16 370	- 7 927
TRI-SERVICE SUPPORT	82	6 416	7 825	1 409
Corporate Services	82	6 416	7 825	1 409
TOTAL	1 318	126 934	121 261	- 5 673

The Northern Territory Police, Fire and Emergency Services (NTPFES) is a tri-service organisation comprising the Northern Territory Police Force (including the Police Civil Employment Unit), the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service.

The Commissioner of Police exercises Chief Executive Officer authority over all three services. The key functions of the Agency contribute to the broad objectives of

Foundations for Our Future, particularly *Foundation 1: Preserve and Build on the Lifestyle of All Territorians*. This is achieved through effective law and order measures which enhance the level and perception of personal safety.

KEY FUNCTIONAL RESPONSIBILITIES

Under its mission, 'to serve and protect', the NTPFES aims to provide cost effective integrated policing, fire and emergency management services throughout the

Territory which:

- enhance the level and perception of personal safety;
- reduce the incidence and impact of theft, damage and crimes against property;
- reduce the incidence and impact of illicit substance-related crime;
- reduce the level of socially unacceptable public behaviour;
- improve the level of safety on Territory roads; and
- reduce the level of community disruption, loss of life, injury and damage from emergencies and disasters.

STRATEGIC ISSUES

- increasing demands on police, fire and emergency services due to the growth and distribution of population
- high costs of providing services over harsh terrain, under extreme climatic conditions, at isolated communities and with sparse infrastructure support
- increased community expectations of the levels of service delivery required
- increasing complexity of the criminal justice system
- compliance with national police, fire and emergency obligations
- a more competitive market for recruits, making recruitment to rural and remote areas very difficult
- keeping pace with technological developments in order to address national obligations such as the National Exchange of Police Information and an ever increasing sophistication of criminal activities

- levels of crime against people and property
- levels of socially unacceptable public behaviour
- high number of injuries and deaths on Territory roads

POLICY INITIATIVES IN THE BUDGET

- implementation of a juvenile diversions scheme to assist in preventing young offenders entering the criminal justice system
- implementation of a whole of government crime prevention strategy with the intention of creating an environment and structure which allows both Government agencies and the community to participate in a partnership approach in developing significant and proactive crime prevention programs
- commitment to an increase in staffing levels for the Northern Territory Fire and Rescue Service
- continue to upgrade Agency radio communications systems
- continuation of the recruitment drive to maintain the Government's stated aim of 150 additional police personnel, as well as a commitment to further increase staffing levels for the Northern Territory Police
- construction of a new forensic services facility at Peter McAulay Centre
- upgrading of remote police stations across the Territory commencing with Papunya and Yuendumu
- continuation of the program of cell upgrades in rural police stations to meet the requirements of the Royal Commission into Aboriginal Deaths in Custody

- implementation of the first stage of CrimTrac
- purchase of accoutrements and equipment to improve police officer safety

POLICE OPERATIONS
\$52.3M

The primary functions of the Police Operations Activity relate to the provision of police stations, general duty patrols and an incident response capability that contributes to:

- minimising unacceptable social and public behaviour;
- enhancing levels of personal safety;
- reducing the potential for property related crime;
- working with other agencies to minimise the impact of illicit substance abuse in the community;
- ensuring rapid police reaction to emergency situations;
- encouraging community attitudes of social responsibility by direct involvement with the community;
- targeting inappropriate and unlawful road user behaviour; and
- delivering effective police services to remote communities.

OUTCOMES

1. Increased real and perceived levels of personal safety.
2. Reduced incidence of reported crime relating to property, in particular, criminal damage, property and motor vehicle theft.
3. Contributions to inter-agency programs directed at reducing the social impact of

illicit substance abuse.

4. Appropriate response to levels of personal violence, including domestic violence, and providing victim support.
5. Reduced number of alcohol-related disturbances, both on and off licensed premises.
6. Maintained capability of staff to respond to, and manage, emergency operations.
7. Improved levels of safety on roads, particularly rural roads.
8. Further development of both crime prevention strategies and community-based policing.
9. Continued police services in support of the Criminal Justice System.
10. Progress the concept of agreed level of service to remote localities.

DARWIN REGION

CENTRAL REGION

SOUTHERN REGION

The objective of each of these programs is to provide adequate uniformed policing services to residents and visitors in the various regions of the Territory.

Key Outputs (and Linkage to Outcomes)

- police patrols and incident response (1-10)
- targeted uniform patrol activity to reduce the incidence of anti-social behaviour (1-8)
- a focus on community safety by management and policing of special operations to cover major incidents and public events (1,2,5-7,10)

- school-based Police, Neighbourhood Watch and other community-based policing and community relations and information activities (1,8)
- maintenance of the 'no-drop' prosecution policy applied to domestic violence offenders (4)
- targeted campaigns aimed at enforcing traffic laws (7)
- speed and red light camera traffic management strategies (7)
- road accident investigations (1,7)
- execution of warrants (9)
- delivery of an agreed and effective level of service to remote localities (1-8,10)

OPERATIONS EXECUTIVE AND SUPPORT

The program's objective is to provide effective managerial and operational support to the other programs within the Police Operations Activity.

The program includes the operation of the Office of the Assistant Commissioner Operations, the Community Relations Unit and the Road Safety Policy Unit.

Key Outputs (and Linkage to Outcomes)

- strategic direction and analysis of 'Back to Basics' policing initiatives (1,2,4,5)
- school-based Police, Neighbourhood Watch, other community-based policing and community relations services (1,8)
- targeted campaigns aimed at enforcing traffic laws (7)
- road safety policy and procedures (1,7)

CRIME OPERATIONS
\$21.8M

The primary functions of the Crime

Operations Activity relate to the provision of criminal investigations and specialised policing support services across the Territory.

OUTCOMES

1. Disrupt the manufacture, distribution and possession of illicit drugs.
2. Investigations of property crime and crimes against the person.
3. Increased scientific effectiveness in criminal investigations.
4. Enhanced effectiveness of investigation through superior and more effective and proactive criminal intelligence.
5. Increase the use of technology and police information systems.
6. Provide a high level of response capability for high risk and general support functions.
7. Provide effective fisheries enforcement.

TERRITORY CRIME SERVICES

The program's objectives are to maximise the detection, apprehension and successful prosecution of offenders; and to minimise the number and severity of crimes committed in the Territory.

The program includes the operations of the Crime and Support Command Executive (Assistant Commissioner's Office), the Northern and Southern Crime Divisions, including specialist units responsible for investigations into sexual assaults; property crime; motor vehicle theft; gold and diamond theft and security; fraud; and missing persons. It also includes the Drug and Intelligence Division comprising the Police Technical Unit, the Drug Enforcement Unit and the Bureau of Criminal Intelligence.

Key Outputs (and Linkage to Outcomes)

- taskforce approach to serious and major crime (1-5)
- specialist and covert electronic services and surveillance (1,5,6)
- collection, analysis and dissemination of criminal intelligence (1-7)
- structured training and development regime to enhance specialist skills (2-6)
- community involvement in the detection and notification of crime through Crime Stoppers, Neighbourhood Watch, Fish Watch and Consultative Groups (1,2,4,5,7)
- maintain an enforcement focus on property crime (2-5)
- inter-agency support and cooperation to enhance the effectiveness of the Sexual Crimes Unit (2-5)
- inter-agency/jurisdiction support and cooperation to enhance the effectiveness of operations (1,4,5,7)
- investigation of illicit drug manufacture through specialised training and attendance at relevant conferences (1,3-5)
- use and development of information technology capabilities (1-7)

CRIME SUPPORT SERVICES

The program's objective is to ensure that investigative, scientific, technical and logistics support is available to areas of the Agency conducting criminal investigations and other police activities.

The program provides for the Forensic Services Unit, including the Fingerprint Bureau, Firearms Policy, and Records and Information Bureau; and the Territory Support Division, including the Territory Response Group and Marine and Fisheries Enforcement Unit (but excluding Air Wing).

Key Outputs (and Linkage to Outcomes)

- scene and laboratory examinations (1-6)
- maintenance and expansion of the Northern Territory DNA database (1-6)
- establishment of CrimTrac and the National Criminal Investigation DNA database (1-6)
- maximised case management and ancillary functions for command operations through the use of Police Realtime Online Management Information System (PROMIS) and other information technology systems (1-7)
- offenders targeted under relevant fisheries legislation through specialist operations (4-7)
- provision of specialist tactical response to high risk situations (1,4,6)
- resolution of high risk situations by negotiation (4,6)
- provision of general and specialist support to all regions (1,2,4,6)
- provision of firearms licensing and recording (5)

EMERGENCY MANAGEMENT
\$13.8M

The primary functions of the Emergency Management Activity relate to the management of emergencies through planning, prevention, response and recovery throughout the Territory.

OUTCOMES

1. Minimised life and property loss.
2. Minimised community risk.
3. A hazard-aware and informed community.
4. Skilled and competent staff.

FIRE AND RESCUE SERVICES

The program's objective is to minimise the danger to life and property from fire and other emergencies.

The program provides for the operation of the Northern Territory Fire and Rescue Service.

Key Outputs (and Linkage to Outcomes)

- emergency response services (1,2)
- fire safety and prevention services (1-4)
- training and education services (1-4)
- support services (1-4)

DISASTER MANAGEMENT

The program's objectives are to promote and develop wider community involvement in counter disaster arrangements; and to ensure that the Territory is prepared to respond to any major emergency.

The program primarily provides for the operation of the Northern Territory Emergency Service.

Key Outputs (and Linkage to Outcomes)

- counter disaster emergency planning (1,2)
- public education and awareness (2,3)
- volunteer support and training (1,2,4)
- response and support operations (1,2,4)

OPERATIONAL SUPPORT SERVICES
\$25.5M

The primary functions of the Operational Support Services Activity relate to the management of centralised police expenditure, and the provision of special technical operational support services across the NTPFES.

OUTCOMES

1. Increased operational effectiveness and member safety.
2. Activities to promote improved living and working conditions of staff and families located in isolated communities.
3. Recruitment, training and graduation of sufficient police personnel to meet the staffing requirements of the Agency under the Government's Law and Order Policy.
4. Provision of technical and professional training and development programs for all NTPFES personnel.
5. Effective management of centralised police costs.
6. Provision of operational facilities and equipment.
7. Effective and responsive Agency air transport services and aerial patrolling of northern fisheries.

POLICING SUPPORT

The program's objectives are to manage and administer centralised costs associated with police accommodation, centralised police personnel costs, for example, Fringe Benefits Tax; personnel, salary, education, training and development expenses associated with police recruitment; and the general operating costs for the Peter McAulay Centre at Berrimah.

Key Outputs (and Linkage to Outcomes)

- police recruits accredited to National Diploma in Policing level (1,3,4)
- Peter McAulay Centre operation (1,3,5,6)

SPECIALIST SUPPORT

The program's objective is to provide efficient and effective specialist support services to the NTPFES.

The program includes the operations of the Communications and Electronic Services Unit, Facilities Management, Fleet Management, Air Wing, Information Services Unit, NTPFES College and the capital items programs.

Key Outputs (and Linkage to Outcomes)

- facilities repairs and maintenance programs (1,2,6)
- radio communications and remote telephone system development and maintenance (1,4,6)
- traffic, radar and breath analysis equipment maintenance and calibration (1,6)
- electronic recording of interviews equipment installation and maintenance (1,6)
- closed circuit television equipment installation and maintenance (1,6)

- air transport in support of operations (7)
- nationally accredited training and development activities (1,3,4)
- capital items and equipment acquisition programs (2,6)
- an appropriate, efficient and effective vehicle fleet (1,2,5,6)
- computer systems development in line with Government and organisational priorities (1,4-6)

**TRI-SERVICE SUPPORT
\$7.8M**

The primary function of the Tri-Service Support Activity is to provide central leadership and management for the Agency.

OUTCOMES

1. Strategic policy development and decision making processes at all management levels.
2. Advice and information to facilitate Government decision making.
3. Financial advice and support to assist managers to make informed decisions.
4. Increased staff knowledge and awareness of current financial issues.
5. Enhanced business improvement practices.
6. Best practice human resource management services to meet the needs of all Agency staff and volunteers.
7. Professional ethos and strengthened 'anti-corruption' culture across the Agency.
8. Improved procurement policy and procedures.
9. Continued service delivery in response to the needs of Aboriginal and ethnic

communities.

CORPORATE SERVICES

The program's objectives are to establish and realise the corporate directions of the organisation; achieve excellence and equity in the management of human and financial resources; and ensure that appropriate, efficient and effective support services are provided within NTPFES.

The program provides for the operation of:

- the Commissioner's Office comprising Secretariat and Policy (including Drug and Alcohol Policy and Legal Services), Welfare Services, Media and Corporate Communications, and Financial Services units;
- the Deputy Commissioner's Office comprising the Aboriginal and Ethnic Services and Professional Responsibility units; and
- the Corporate Services Command comprising Command Executive; Personnel Administration; Procurement and Supply; Printing and Publications; and Strategic and Audit Services units.

Key Outputs (and Linkage to Outcomes)

- ministerial liaison, briefings, preparation of Cabinet Submissions and comments (1,2)
- policy coordination and advice (1,2)
- effective participation in the Crime Prevention and Community Safety Program initiative (2)
- budget monitoring and analysis (3,4)
- financial reporting, financial policy and advice (3,4)

- financial training and development (4)
- corporate plans, performance monitoring, evaluation and review (1,2,4,5)
- media liaison, public education campaigns, staff information bulletins and magazines (2,5)
- salaries and personnel advice, industrial relations, and work health and safety policies (5,6)
- welfare and peer support to staff and their families, Critical Incident Stress Management policy and Welfare Services Guidelines (5,6)
- revised human resources management manual in cooperation with the Department of Corporate and Information Services (5)
- internal and external audits (1,2,5,7)
- legislative review and legal services (1,2,4)
- drug and alcohol policy development and coordination (1,2)
- complaints investigation (6,7)
- procurement and warehousing (8)
- recruitment, retention and further training of Aboriginal Community Police Officers and Police Officers from ethnic backgrounds and their utilisation to deliver appropriate police services (6,9)
- liaison, consultation and partnership with Aboriginal and ethnic communities and key government and non-government service providers to these communities (9)

GROSS OUTLAYS AND RECEIPTS

	1999-00 Estimate	2000-01 Budget	Variation
	\$000	\$000	\$000
OUTLAYS BY ACCOUNT	126 934	121 261	- 5 673
Police Department Operating Account	126 934	121 261	- 5 673
OUTLAYS BY CATEGORY OF COST	126 934	121 261	- 5 673
Personnel Costs	87 188	92 456	5 268
Operational Costs	23 928	20 070	- 3 858
Capital Expenditure	14 818	7 535	- 7 283
Grants and Subsidies		200	200
Interest	55	55	
Advances	945	945	
RECEIPTS BY ACCOUNT	5 218	5 069	- 149
Consolidated Revenue Account	631	1 028	397
Police Department Operating Account	4 587	4 041	- 546
RECEIPTS BY SOURCE	5 218	5 069	- 149
Taxes			
Fees and Charges	1 492	1 880	388
Miscellaneous Receipts	38	- 415	- 453
Sale of Land			
Capital Receipts	3 180	3 180	
Property Income			
Interest Received			
Advances Received			
Financial Assistance Grants			
Other Commonwealth Grants	252	335	83
Territory Borrowing			
Intrasector Receipts	256	89	- 167
USE OF BALANCE	121 716	116 192	- 5 524
Consolidated Revenue Account	119 409	116 192	- 3 217
Police Department Operating Account (a)	2 307		- 2 307
(a) OPENING BALANCE	2 307		- 2 307
less CLOSING BALANCE			

ECONOMIC TRANSACTIONS

	1999-00 Estimate	2000-01 Budget	Variation
	\$000	\$000	\$000
CURRENT EXPENDITURE	100 299	100 873	574
Final Consumption Expenditure	98 932	99 361	429
Current Grants and Subsidies	1 312	1 457	145
Interest Paid	55	55	
CAPITAL EXPENDITURE	11 638	4 355	- 7 283
New Fixed Assets	14 818	7 535	- 7 283
Capital Grants			
Other Net Expenditure	- 3 180	- 3 180	
less			
TERRITORY REVENUE	38	- 415	- 453
Taxes			
Property Income			
Interest Received			
Other Revenue	38	- 415	- 453
COMMONWEALTH GRANTS	252	335	83
Financial Assistance Grants			
Other Commonwealth Grants	252	335	83
equals			
INCREASE IN TERRITORY DEBT			
Net Territory Borrowing			
Commonwealth Advances			
OTHER TRANSACTIONS	111 647	105 308	- 6 339
Net Territory Advances Repaid	- 945	- 945	
Use of Balances	121 716	116 192	- 5 524
Net Interest from Business Divisions			
Other Net Intra-sector Transactions	- 9 124	- 9 939	- 815